



Mission-Based Policing (Advances in Police Theory and Practice)

By John P. Crank, Dawn M. Irlbeck, Rebecca K. Murray, Mark Sundermeier

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The research revolution in police work has uncovered a multitude of data, but this contemporary knowledge has done very little to change the way things are done in most police departments across the U.S., where the prevalent form of policing is based on the traditional model of district assignments and random preventive patrol. **Mission-Based Policing** unveils a new paradigm that transitions policing away from practices that while long-held, have inadequately dealt with serious crime.

Drawn from the work of scholars on the cutting edge of police research, this volume argues for a radical shift in the way policing is approached. It provides concrete recommendations for the fundamental reorganization of the policing institution and presents a comprehensive planning regimen for urban problems that encompasses security, urban reinvestment, and public planning. Introducing an innovative, practical model for problem-oriented policing in high crime areas, the book uncovers:

- Contemporary problems in urban policing today
- Counter-insurgency strategy and how it might contribute to successful policing
- The five central principles of mission-based policing: focus, effectiveness, deployment, integrity, and mission's end
- The concept of logical lines of operation (LOOs): planning, security, establishing/restoring essential services, and rebuilding
- Strategies for police department reorganization guided by principles of mission-based policing
- Potential issues raised by the concept or applications of mission-based policing, including practicality, command problems, and perceived risks

Outlining a specific methodology for police redeployment, the book highlights the importance of hot spot presence, command integrity, and fundamental

organizational change that has as its end goal long term reduction in crime statistics through effective crime prevention practices.

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Editorial Review

Review

" ... will likely generate a degree of interest in academia as well as contribute substantially to the ongoing conversation on crime-control strategies in urban areas."

?Hugh J Martin, in *Security Management*

About the Author

John Crank is a Professor of Criminology/Criminal Justice at University of Nebraska at Omaha. He has written extensively in the area of policing and has received the Outstanding Book Award from the Academy of Criminal Justice Sciences in 2003 for his work titled "Imagining Justice."

Dawn Irlbeck is an Assistant Professor of Sociology at Creighton University. She teaches courses on the criminal justice system, American cultural minorities, social stratification, as well as other courses in sociology. Her primary research interests include racial profiling, policing and minority communities, Latino police officers, and ethnic identity formation. She has recently published on racial profiling and vehicle searches, as well as variations in ethnic identity among Latino police officers.

Rebecca K. Murray is an Assistant Professor in the Department of Sociology/Anthropology at Creighton University, where she helps facilitate the criminal justice policy track. She has published work looking at the effect of various urban structures on crime and critiquing spatial methodologies. Her most recent work examines the interaction between community groups and formal mechanisms of social control, and the effects of police policies on wrongful convictions.

Mark Sundermeier spent 25 years with the Omaha Police Department, retiring as a deputy chief in 2009. During that time he also served as a reserve deputy sheriff with the Douglas County Sheriff's Office. After retiring, Mark joined Metropolitan Community College, where he helped to form the MCC Police Department, Nebraska's newest police department. Mark is an adjunct criminal justice professor at the University of Nebraska at Omaha, and is a security consultant with a variety of companies and individuals.

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